

Community Health Improvement Plan Annual Report, 2018

Florida Department of Health in Sarasota County

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Introduction

Each year the Florida Department of Health in Sarasota County (DOH-Sarasota) reviews the progress of the Community Health Improvement Plan (CHIP). The purpose of this Annual Report is to summarize the progress of activities and strategies implemented to improve countywide health outcomes. Much of the progress made toward improving the health and overall wellness of Sarasota residents is attributed to collaboration with key community stakeholders and partners and through guidance of the CHIP Leadership Council.

The CHIP Leadership Council is comprised of engaged key community stakeholders such as the Sarasota Memorial Health Care System, Coastal Behavioral Centers, The Friendship Centers, All Faiths Food Bank, Early Learning Coalition of Sarasota County, Sarasota County Parks & Recreation, UF/IFAS Extension Offices, First Step of Sarasota, and Multicultural Health Institute. The group also includes Chairs of the four Community Health Action Teams (CHATs), which are community-based groups working to improve the health of Sarasota County residents.

The Leadership Council reviews the CHIP goals and activities throughout the year and annually. The group meets in person about twice each year. The Annual Meeting results in this Annual Report.

Overview of the Community Health Improvement Plan (CHIP)

The Florida Department of Health in Sarasota County completed a Community Health Assessment (CHA) in 2015 to better understand and analyze the health of the county and its residents. The assessment considered health factors such as the environment, social and economic status, disease incidence, disability, behavioral health, healthy weight, and access to care. The findings from this assessment were used to identify the priority areas of the Community Health Improvement Plan (CHIP).

The National Associations of County and City Health Official's (NACCHO) Mobilizing for Action through Planning and Partnership (MAPP) helped to guide the CHA planning and implementation process. The four key MAPP assessments used throughout this process include:

- 1. Community Health Status Assessment
- 2. Community Themes and Strength Assessments
- 3. Forces of Change Assessment
- 4. Local Health System Assessment

The components of the 2015 Sarasota County Community Health Assessment were:

- 1. Community Health Survey using the Community Assessment for Public Health Emergency Response (CASPER) epidemiologic technique
- 2. Key Informant Interviews
- 3. Focus Groups
- 4. Secondary Data Analysis

Qualitative and quantitative data from the CHA informed members of the CHIP Leadership Council of key strategic health issues which guided the formation of the CHIP goals and strategies toward improved county health.

The three strategic health issues were:

- 1. Healthy Weight
- 2. Access to Healthcare
- 3. Behavioral Health: Mental Health & Substance Abuse

Objectives and indicators were determined during CHIP Leadership Council meetings in early 2016. Work continued throughout 2016, 2017, and 2018 by DOH-Sarasota and partner agencies.

Each year the CHIP Leadership Council reviews the CHIP, progress in each area, and revises objectives and indicators as necessary to reflect the community needs.

2018 CHIP Summary of Priority Areas and Goals

STRATEGIC ISSUE AREA	GOAL
Healthy Weight	Increase percentage of Sarasota County residents at a healthy weight
Access to Healthcare	Improve access to dental healthcare services Increase the percentage of insured adults in Sarasota County
Behavioral Health: Mental Health and Substance Abuse	 Improve access to mental health services Decrease the percentage of current tobacco users Reduce the number of deaths related to opioid prescription drug abuse. Reduce the percentage of residents who engage in excessive alcohol consumption

An important overall goal and addition to discussion related to each Strategic Issue Area has been the importance of health equity. The community has embraced the negative results demonstrated through health disparities with key segments and groups of residents.

Summary of CHIP Leadership Council Annual Meeting

The Community Health Improvement Plan (CHIP) Leadership Council 2018 Annual Review meeting was held on April 25, 2019. About thirty people representing various agencies and communities in Sarasota County attended the meeting.

The following topics were discussed: Community Health Action Team (CHAT) activities, annual updates on the three CHIP strategy areas for 2018, and necessary revisions for the next six months until the Community Health Assessment is complete.

Additionally, two components of the next Community Health Assessment were conducted during the meeting: Local Public Health System Assessment and Forces of Change. The group also learned about the accomplishments of the Community Health Action Teams (CHATS).

Strategic Issue Area #1: Healthy Weight

Goal: Increase the percentage of Sarasota County residents at a healthy weight.

Strategy: With community partnerships and engagement, DOH-Sarasota conducted a training for early childhood education settings, supported efforts of school nurses to work with children identified outside of the healthy weight range, assisted with education programs provided through food and nutrition services in schools, developed and implemented a workplace wellness initiative, offered walking programs throughout the year, created a GIS map to determine where healthy eating gaps exist, targeted schools with 5-2-1-0 education, and increased the number of sites that offer the Family Nutrition Program through UF/IFAS.

Key Partners: Healthy Sarasota County Collaborative, Sarasota County Schools, Early Learning Coalition, UF/IFAS Extension Offices, All Faiths Food Bank

Why this is important to our community:

Maintaining a healthy weigh decreases the risk of chronic health conditions such as diabetes, heart disease and high blood pressure. Ensuring our residents live in an environment that encourages healthy eating and physical activity supports an improved quality of life for our community.

Objective	Indicator	Baseline	2018 Target	Current Level	Status	Progress Notes
Decrease the percentage of overweight adults by 0.4% annually from 36.4% to 35.2% by December 2018.	Adults who are overweight	36.4% 2013 CHARTS	35.2%	37.9% 2016 CHARTS		The percentage of obese adults decreased from 21.0% in 2013 to 20.6% in 2016 and is better than the State at 27.4%.
Increase the percentage of children at a healthy weight by 1% annually from 63.9% to 66.6% by Dec 2018.	Percentage of Sarasota County school children in grades 1, 3, 6, and 9 who have BMI in a healthy range (18.6-24.5)	64% 2015-2016 Sarasota County Schools	66.6%	62.3% 2018-2019 School Health		The has been incorporated into the strategic plan for DOH-Sarasota.

Status indicators are as follows:



= little to no movement towards objective target



= some progress towards meeting the objective target



= reached or surpassed objective target

Strategic Issue Area #2: Access to Healthcare

Goal: Increase access to quality healthcare

Strategy: Collaborate and engage with key community stakeholders and agencies to decrease the percentage of uninsured adults, decrease the percentage of adults unable to access needed medical services, and to decrease the percentage of adults with unmet dental care needs.

Key Partners: Health Planning Council, Sarasota Memorial Health Care System, Friendship Centers, Lake Erie College of Osteopathic Medicine (LECOM) Dental School, foundations

Why this is important to our community:

Access to quality healthcare plays a major role in population health. Without access to preventative services, avoidable hospitalizations increase, and uninsured populations are more likely to suffer from chronic diseases related to health weight, cancer and dental care. Increase access to healthcare leads to reduce burdens of health disparities and can increase the quality of life of Sarasota County residents.

Objective	Indicator	Baseline	2018 Target	Current Level	Status	Progress Notes
Increase the number of youth in Sarasota County with access to dental services from 7,000 to 10,000 by December 2018.	Students utilizing sealant program	7,000	10,000	13,961		In addition to serving about 7,000 children through dental services, the sealant program expanded from 17 schools in 2017-2018 into Head Start and served an additional 3,436 children.
Decrease the percentage of uninsured adults by 1% annually from 15% in 2015 to 12% by December 2018.	Civilian – non- institutionalized with any type of health insurance coverage, CHARTS 2017	15%	12%	12.1%		Robert Woods Johnson County Rankings shows a similar drop in uninsured residents from 23% in 2013 to 16% in 2018. Florida is 15%, and top performers in the US are 6%.

Status indicators are as follows:



= little to no movement towards objective target



= some progress towards meeting the objective target



= reached or surpassed objective target

Strategic Issue Area #3: Behavioral Health: Mental Health & Substance Abuse

Goal: Improve mental health and decrease substance abuse rates among adults and youth in Sarasota County.

Strategy: Support strategic efforts of community partners and agencies working to improve access to mental health services among adults, develop a program to decrease heavy or binge drinking, support the efforts of Drug Free Sarasota to create Underage Drinking PSAs and Town Halls and the Safe Rx Drop Box Campaign, promote the activities of the Family Safety Alliance, increase the number of active D- Fy participants, and decrease tobacco use through Students Working Against Tobacco (SWAT) involvement and tobacco free policies.

Key Partners: Coastal Behavioral Healthcare, Inc., Drug Free Sarasota, Behavioral Health Stakeholders Consortium and its subcommittee the Behavioral Health Strategic Planning Workgroup, Drug Free Youth (D-Fy), First Step of Sarasota, Sarasota Memorial Hospital, Sarasota County Government, Local Businesses

Why this is important to our community:

Behavioral health is important to any community, because it directly impacts quality of life. Increased access to affordable, high quality mental health care can reduce the burden of disease and lessen substance abuse and addiction. Poor mental health can lead to depression, anxiety, and loss of productivity. Substance abuse is devastating to individuals, families, friends, coworkers, and entire communities. The impact of substance abuse is long-lasting and can lead to chronic disease, domestic violence, motor vehicle crashes, crime, homicide, and suicide. The primary objective of this CHIP domain is to improve access to mental health services and reduce substance abuse.

Objective	Indicator	Baseline	2018 Target	Current Level	Status	Explanation of Status
Increase the percentage of adults experiencing homelessness that receive mental health services by 5% annually from 426 to 493 by December 2018.	Number of adults experiencing homelessness that receive mental health services	426	493	500+		A community system has been implemented to reduce duplication of services and coordinate care.
Decrease the percentage of youth who reported using any form of tobacco on one or more days in the past 30 days from 13.5% to 10.5%.	Percentage of youth who reported using any form of tobacco on one or more days in the past 30 days	13.5%	10.5%	7.1% in 2016		No 2018 data is available for Sarasota in the 2018 Florida Youth Tobacco Survey. The State rate is 5.2%

Objective	Indicator	Baseline	2018 Target	Current Level	Status	Explanation of Status
Decrease the percentage of adults who are current smokers from 19% to 16%.	Adults who are current tobacco smokers	19%	16%	13%		Robert Wood Johnson, 2018 CHARTS, 2016, shows 13.9%.
Reduce the number of deaths related to opioid and prescription drug abuse by 2% annually from 95 in 2015 to 89 by December 2018.	Number of deaths from prescription medication overdose	95	89	182		Medical Examiner Report changed how the deaths are calculated – more classes of drugs included.
Reduce the number of deaths related to cocaine use from 147 in 2016 to 137 by December 2018.	Number of deaths related to cocaine use	147	137	132		Medical Examiner Report
Decrease the percentage of youth who have reported using alcohol in their lifetime by 2% annually from 47.7% to 41.7% by December 2018.	Percentage of Sarasota County middle and high school youth who reported having used alcohol in their lifetime	46.7%?	41.7%	40.1%		Florida Youth Substance Abuse Survey, 2018

Status indicators are as follows:



= little to no movement towards objective target



= some progress towards meeting the objective target



= reached or surpassed objective target

Accomplishments

Healthy Weight

- Twenty-one businesses have been designated as Healthy Sarasota County Worksites
- Ten Pathways to Health have been established to provide walking guides where residents cannot access parks
- Community Health Action Teams have been encouraged to become more active with walking challenges
- Twenty-six pediatric offices including 54 pediatricians have 5-2-1-0 materials to encourage families to become healthier
- 68 Healthy Sarasota County Child Cares are designated; 76 trained
- Beach runs and walk available

Access to Healthcare

- Seventeen schools (twelve were Title 1) participated in the dental sealant program
- Head Start included in the sealant program reaching 3,436 children
- Significant outreach and enrollment resources and programs available

Substance Abuse

- 10 Students Working Against Tobacco (SWAT) Clubs maintained for the school year
- SWAT members met with City of Sarasota and City of North Port Commissioners about tobacco retailer policies
- E-cigarettes were the focus of the Orioles Health and Fitness Challenge for middle schools
- D-Fy continues to target underage drinking throughout the county

Revisions

Through the ongoing collaborative partnership with CHATs, community agencies, and the Leadership Council, revisions to the 2015-2018 Community Health Improvement Plan (CHIP) were discussed in April 2019.

Priority areas and goals did not change, and it was decided to continue monitoring these goals for the next 8 months. This will provide time for the Community Health Assessment to be completed. The group plans to meet in during the first quarter of 2020 to review 2019 progress and to formalize the new Community Health Improvement Plan for 2020 through 2022.

It was further confirmed by the Community Health Improvement Plan Leadership Council that the 2019 version of the CHIP should:

- Continue to focus on the existing priority areas of healthy weight, access to healthcare, and substance abuse.
- Continue to focus on high impact initiatives with fewer objectives.
- Continue to focus on health disparities throughout the CHIP.
- Continue to align with DOH-Sarasota's strategic plan and the State Health Improvement Plan.

Conclusion

The Community Health Improvement Plan (CHIP) serves as a guide to assist in the implementation of strategies to address key health issues within Sarasota County. Sarasota County's commitment to extensive community engagement and collaboration ensure community input is sought to identify and address priority health issues.

The CHIP is not intended to be an exhaustive and static document. Progress will be evaluated on an ongoing basis through quarterly CHIP implementation reports and quarterly discussion by community partners. Annual reviews and revisions will be conducted based on input from partners and create CHIP annual reports each year. The CHIP will continue to change and evolve over time as new information and insight emerge at the local, state and national levels.

Every effort will be made to keep partners informed of the status of progress made through implemented strategic efforts. And the goals of the CHIP will align with the mission of DOH-Sarasota as well as the Strategic Plan of the agency.

As our local health department commences the 2019 Community Health Improvement Plan, the same attention will be given to ensure that community partners are engaged throughout the process in a collaborative approach to improving the health and well-being of Sarasota County residents.

Great achievements in public health are made through multi-sector collaborative approaches among community agencies with an investment in the well-being of its residents. By working together, we can have a significant impact on the community's health, improving where we live, work and play and realize the vision of a healthier Sarasota County.

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Sarasota County Community Health Improvement Plan (CHIP) Annual Meeting and Community Health Assessment

Thursday, April 25, 2019 - 1 to 4:30 p.m.
2200 Ringling Boulevard, Room 226, Sarasota, FL 34237

Agenda

- I. Welcome Chuck Henry 5 minutes
- II. Introductions All 10 minutes
- III. Volunteer Recognition Chuck Henry 10 minutes
- IV. Community Health Action Team (CHAT) Updates Chairs, Aleks Fitzgibbons 10 min
 - a. North Port
 - b. Englewood
 - c. LOVN (Laurel, Osprey, Venice, Nokomis)
 - d. Newtown
- V. Community Health Improvement Plan Progress Beth Kregenow 25 minutes
 - a. 2018 Annual Summary
 - b. Revisions for 2019
- VI. Community Health Assessment Overview and Progress Aleks Fitzgibbons 20 minutes
 - a. Partnership Development
 - b. Visioning
 - c. Assessments
 - i. Secondary Data
 - ii. Themes and Strengths Focus Groups and CASPER
 - iii. Additional Primary Data Age Friendly and Maternal/Child Health
 - iv. Local Public Health System Assessment
 - v. Forces of Change
- VII. Break 5 minutes
- VIII. Local Public Health System Assessment All 40 minutes
- IX. Forces of Change Assessment All 20 minutes
- X. Community of Health Announcements All 20 minutes
- XI. Meeting Evaluation and Next Steps All 10 minutes

Strategic Issues, Goals and Strategies, Action

XII. Adjournment



CHIP Leadership Council

Florida Department of Health in Sarasota County, Auditorium Thursday, April 25, 2019 – 1 to 4:30 p.m.

Meeting Summary Notes

Attendees:

Bob Carter- The Patterson Foundation, Sam George- North Port CHAT, Joseph Mack-Newtown CHAT, Ann Hardy- Sarasota County Public Libraries, Heidi Brown- Jewish Families and Children Services, Dave Wertman- Englewood CHAT, David Franco- Sarasota County Parks and Recreation, Amber Ward- UF/ IFAS Extension, Suzie Dubose- Sarasota County Schools, Linda Stone — Center Place Health, Andrea King- Sarasota County Parks and Recreation, Nathan Bruemer- ALSO Youth, Lisa Merritt — Multicultural Health Institute, Cynthia Samra- FSU College of Medicine, Lou Galterio- North Port CHAT, TODD Shapiro- First Step.

Staff: Beth Kregenow, Aleksandra Fitzgibbons, Charles Henry, William Freitas, Robert Cosgrove, Hellena Lahens, Michael Drennon, Amy Daneman, Jennifer Sadonis.

Topic	Lead	Discussion
Welcome and Introductions	Chuck Henry	All meeting attendees introduced themselves and stated their respective organizations. Chuck Henry greeted the attendees, and started the meeting detailing the items on the agenda explaining that it will be a moment to analyze the 2018 CHIP Annual Report, and a participatory action for the Community Health Assessment 2019. Members of the CHIP will be completing the Local Public Health System Assessment (LPHSA) and the Forces of Change (FoC) as part of the MAPP process.
Volunteer Recognition	Chuck Henry	Chuck Henry delivered a plaque to Sam George for recognition of his years as Chair of the North Port CHAT, and his dedication working to improve health and quality of life for Sarasota County residents.
Community Health Action Teams- Update	Aleksandra Fitzgibbons and Hellena Lahens	Aleksandra Fitzgibbons and Hellena Lahens presented an overview of the Community Health Action Teams (CHATs) Englewood CHAT- • Since September 2018, Englewood CHAT has been working on Safety Disposing Medications. CHAT members spoke with

- more than 300 people and distributed more than 200 Deterra Bags used to safely dispose medications that are no longer being used.
- During the first quarter of 2019, the Englewood CHAT focused on working to identify and promote educational messages to prevent and increase community awareness on Substance Abuse related to alcohol, tobacco, prescribed and illicit drugs.

North Port CHAT-

- During the first quarter of 2019, the goal of the North Port Community Health Action Team was to identify and promote educational messages to improve knowledge, attitudes, skills, and behaviors related to *Nutrition for Healthier Life*.
- CHAT members volunteered at three food pantries maintained by All Faiths Food Bank, in partnership with the community in North Port.
- The participants helped serve more than 160 families assisted by food pantries located at Atwater Elementary School, Lamarque Elementary School and Salvation Army in North Port.

Newtown CHAT

- Since 2018 Newtown CHAT has been collaborating on a community effort to address health disparities and environmental concerns in the area.
- In April of 2018 the Multicultural Health
 Institute (MHI) and its partners started a
 research to understand how cement dust
 produced by 2 facilities in Newtown affect
 the health of the local population. Since
 then, MHI, Newtown CHAT, residents,
 environmental experts from DOH Sarasota
 and Sarasota County have been working
 collaboratively to understand and
 appropriately address the problem.
- The local collaboration aims to mobilize the community and the government in resolving environmental and infrastructure concerns that the public has voiced.

Laurel, Osprey, Venice and Nokomis (LOVN) CHAT • In 2018 the LOVN CHAT group was working to increase awareness about local public health programs such as the Florida Breast and Cervical Cancer Early Detection Program, that can help uninsured women in the community to have access to mammograms, clinical breast exams, pap and pelvic exams for women. During the second semester of 2018 the group was advocating to increase Flu Vaccination coverage among the local community. In 2019 the CHAT meetings moved to the Laurel Civic Association looking for increasing attendance and to be more involved in community efforts. **Community Health** Beth Beth Kregenow presented the 2018 CHIP Annual **Improvement Plan** Kregenow Summary detailing key priorities, and its results. **Progress** 1- Healthy Weight-The first goal was to decrease the percentage of overweight adults by 0.4% annually from 36.40% to 35.2% by December 2018. Sarasota County rate is 38% and State of Florida 35%. There are some initiatives throughout the community supporting this goal such as 21 Healthy Sarasota County Worksites, Sunrise Beach Walks and Alta Vista Parent University. The second goal was to increase the percentage of Sarasota County children at a healthy weight by 1% annually from 63.9% to 66.6% by December 2018. However, the rate for Sarasota County in 2018 was 62.3%. Efforts such as the work developed by School health nurses and aides supported by the Food and Nutrition Services, and Pediatric Office Toolkits delivered to 26 offices and 54 were some of the actions to help increasing the percentage of children at a healthy weight in Sarasota County. Access to Care Increase the number of youth in Sarasota County with access to dental services from 7,000 to 10,000 by December 2018. Results: in 2018 13,961

children and adolescents had access to dental

services in Sarasota County. During 2017-2018 school year; 5,500 sealants; grades 2 through 5; 17 schools; 12 were Title 1. Services were expanded through Head Start; reaching 3,436 children; 24% with urgent dental issues.

Decrease the percentage of uninsured adults by 1% annually from 15% in 2015 to 12% by December 2018. In 2018, 12.1% of Sarasota residents were uninsured according to Florida CHARTS, and significant outreach with enrollment resources and programs helped to increase health insurance coverage among Sarasota County residents. Behavioral Health – Mental Health Increase the percentage of adults experiencing homelessness that receive mental health services by 5% annually from 426 to 493 by December 2018. Through collaborative efforts among agencies, more than 500 adults experiencing homelessness received mental health services during 2018 in Sarasota County.

Decrease the percentage of youth (11-17) who reported using any form of tobacco on one or more days in the past 30 days by 1% annually from 13.5% to 10.5% by December 2018. The last update of this indicator for Sarasota County was in 2016 when 7.1% of adolescents between 11 and 17 years old reported using any form of tobacco. The rate for the State for Florida in 2018 was 5.2%. However, it is important to emphasize that Ecigarettes have changed completely this picture. In Sarasota County 22% of adolescents reported using some form of E-cigarette, and the indicator in a state level reached 14% for the same period. Decrease the percentage of adults who are current smokers by 1% annually from 19% to 16% by December 2018. The percentage of adults that reported being currents smokers in Sarasota County was 13% in 2018.

Reduce the number of deaths related to opioid and prescription drug abuse by 2% annually from 95 in 2015 to 89 by December 2018. In 2017 the absolute number was 92, and in 2018 the same indicator jumped to 182 deaths, justified by the inclusion of more classes of drugs as a possible cause of death related to opioid and prescription drug abuse. Reduce the number of deaths related to cocaine use from 147 in 2016 to 137 by December 2018.

2019 Community Health Assessment (CHA)	Aleksandra Fitzgibbons	 The absolute number for Sarasota County in 2018 was 132 deaths related to cocaine. Decrease the percentage of youth who have reported using alcohol in their lifetime by 2% annually from 47.7% to 41.7% by December 2018. In 2018, 40.1% of youth reported using alcohol in their lifetime among Sarasota County residents. Aleksandra Fitzgibbons explained that the CHA in Sarasota County utilizes Mobilizing Action Through Planning and Partnership method. She gave details on the 6 phases necessary to complete the assessment, and informed that DOH- Sarasota is currently working to finalize phase 3 called Themes and Strengths.
Local Public Health System Assessment (LPHSA)	Aleksandra Fitzgibbons	 Aleksandra Fitzgibbons divided the participants in 5 small groups with up to 4 people, and 2 DOH Staff to moderate the discussion looking for a consensus for each question of a questionnaire. Each group received 2 questionnaires with performance standards related to each Essential Public Health Service describing an optimal level of performance and capacity for a local Public Health System. Chuck Henry explained that when completing the LPHSA DOH- Sarasota County and its partners ensure that contributions of all segments in our community are considered and recognized. He stated that the questions should help identify the components, activities, competencies, and capacities of their Local Public Health System. They were informed that feedback with the results of this assessment will be presented in the net CHIP meeting.
Forces of Change Assessment	Aleksandra Fitzgibbons	Members of the CHIP Leadership Council received a form with the following 3 questions. 1- What trends, factors and/or events can affect the health of people in the United States?

		2- What trends, factors and/or events can affect the health of people in the State of Florida? 3- What trends, factors and/or events can affect the health of people in Sarasota County? They were informed that a feedback with the results of this assessment will be presented in the next CHIP meeting.
Meeting Evaluation, Actions and Adjournment	All	 The group agreed that it was a productive meeting. Chuck Henry adjourned the meeting at 3:30 pm.





Community Health Improvement Partnership Leadership Council Meeting

April 25th, 2019.

Please sign in below.

Name	Agency	Signature
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Michael Orennan	DOH Sarasota	MASS
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Community Health Improvement Partnership Leadership Council Meeting

April 25th, 2019.

Please sign in below.

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Comprehensive List of Community Partners

	Name	Organization
CHAT Chair	Dave Wertman	Englewood CHAT Chair
2. CHAT Chair	Joseph Mack	Newtown CHAT Chair
3. CHAT Chair	Lou Galterio	North Port CHAT Chair
4. CHAT Member	Sandra Terry	Laurel Civic Association
5. CHAT Member	Tom Gosler	Former LOVN CHAT Chair
6. CHAT Member	David Pierce	Former Vice President of the Venice Area
e. Grijiti Member	Bavia i ioros	Chamber of Commerce and Former LOVN
		CHAT Member
7. CHAT Member	Sam George	Former North Port CHAT
8. Healthcare	Lisa Merritt, MD	MHI
Representative		
9. Healthcare	Bob Hite	Venice Regional
Representative		3
10. Healthcare	Shawn Halls	Sarasota Memorial Health Care System
Representative		
11. Healthcare	Valerie Powell-Stafford	Englewood Community Hospital
Representative		
12. Healthcare	Robert Meade, CEO	Doctor's Hospital
Representative		·
13. Healthcare	Patrick Carnegie	Manatee Rural Health
Representative		
14. Healthcare	Linda Stone, PhD	Center Place Health
Representative		
15. Community Partr		The Early Learning Coalition
16. Community Partr		All Faiths Food Bank
17. Community Partr		Sarasota County Schools
	Karen McCormack	
18. Community Partr		JFCS
19. Community Partr		The Florida Center for Early Childhood
20. Community Partr		USF
21. Community Partr		Friendships Centers
22. Community Partr		ALSO Youth
23. Community Partr		FSU College of Medicine
24. Community Partr		Light of the World International Church
25. Community Partr		Trinity Presbyterian Church
26. Community Partr		Sarasota Ministerial Association
27. Business	Heather Kasten	Sarasota Chamber of Commerce
28. Business	Kathy Lehner	Venice Area Chamber of Commerce
29. Business	Matthew Dill	North Port Area Chamber of Commerce
30. Business	Ed Hill	Englewood Chamber of Commerce
31. Community	Mark Pritchett	Gulf Coast Community Foundation
Foundation		T. D. (1)
32. Community	Debra Jacobs	The Patterson Foundation
Foundation	Deborah Gauvreau	The Community Foundation
33. Community	Roxie Jerde	The Community Foundation
Foundation	Kirsten Russell	Devencils Foundation
34. Community	Teri Hansen	Barancik Foundation
Foundation	Data Cresist	North Dort CHAT and City Commission
35. City/County	Pete Emrich	North Port CHAT and City Commission
Government		

36. City/County Government	Tom Barwin	Sarasota City Manager
37. City/County Government	via Judy Gamel	Venice City Manager
38. City/County Government	Tom Harmer	Town of Longboat Key
39. City/County Government	Sarabeth Kalajian	Sarasota County Libraries and Historical Resources
40. City/County Government	Tom Knight	Sheriff
41. City/County Government	Bernadette DiPino	Sarasota PD
42. City/County Government	Thomas Mattmuller	Venice PD
43. City/County Government	Todd Garrison	North Port PD
44. City/County Government	Lee Hayes Byron Amber Ward	UF/IFAS
45. City/County Government	Andrea King	Sarasota County Parks, Recreation and Natural Resources
46. City/County Government	Rob Lewis	SCAT
47. Behavioral Health (Substance Abuse)	PJ Brooks Peter Howard	Behavioral Health and/or First Step
48. Behavioral Health (Substance Abuse)	Kameroon Boykins	Drug Free Sarasota Coalition/First Step
49. Behavioral Health (Substance Abuse)	Marlene Hauck	Coastal Behavioral Healthcare, Inc.